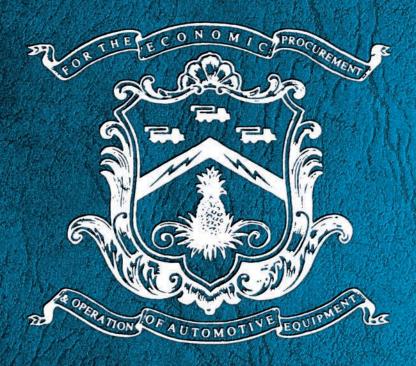
# The Electric Utility Fleet Managers Conference 1953-2013





"The preservation and restoration of the historic homes of this city will constitute a treasure the value of which will increase with the passing years."

> Reverend Dr. W. A. R. Goodwin Rector, Bruton Parish Church, Williamsburg, Virginia

#### IT ALL BEGAN IN 1953.

The desire of utility fleet managers for a convention of their own, one that would address the specific needs of their operations, became the mission and vision of Joseph B. Baker, the founder of Baker Equipment Engineering Company, and Jean Y. Ray, the fleet manager at Virginia Electric Power Company (now part of Dominion Power), who hosted the first "Public Utility Fleet Managers Conference" at the Tides Inn in Irvington, Virginia. While the conference did not officially change its name to the Electric Utility Fleet Managers Conference until 1964, EUFMC was born.



J.Y. Ray, VEPCO First EUFMC President



Electric Utility Fleet Managers Conference, 1954

It was at that first meeting that the attendees decided to gather annually, and to move the event to Colonial Williamsburg. There they found ample space for manufacturers to demonstrate equipment and at the Williamsburg Lodge, a first class facility for information sessions and social gatherings. EUFMC now had what would become its permanent home.



In its early years, EUFMC was truly a "public utility" conference. Its membership included fleet managers from electric, telephone and gas utilities, among others. By the early 1960s, its founders had redefined the focus of the conference, centering more on electric utility issues.



"Fleet topics and discussions at EUFMC have been greatly improved over the years, which adds to the value of the conference. This conference has proven to be a valuable resource for networking with other utilities as well as manufacturers. Other shows are not designed this way. If I were a fleet manager who could only attend one event, this would be the one I would choose."

Bill Doggett Manager-Corporate Transportation, LGE-KU EUFMC President 1995-1996



Since 1951, when the first meetings to plan the inaugural EUFMC in 1953 took place, 32 fleet managers from operations across the United States have served as president of the conference.

EUFMC PRESIDENTS	
1951-1953	Jean Y. Ray, Virginia Electric & Power Company
1954-1956	Joseph A. Dodge, Potomac Electric Power Company
1957-1958	Edward W. Jahn, Baltimore Gas & Electric Company
1959-1960	G. Fred Murphy, Appalachian Power Company
1961-1962	J. Hopkins Davis, Chesapeake & Potomac Telephone Co.
1963-1964	Joseph A. Jones, Jr., Duke Power Company
1965-1966	G. Fred Murphy, Appalachian Power Company
1967-1968	D. Frank Shiphorst, Florida Power Corporation
1969-1970	Robert E. Donnelly, Georgia Power Company
1971-1972	C. Clyde Crockett, Louisiana Power & Light Company
1973-1974	John W. Phillips, Jr., Florida Power & Light Company
1975-1976	J. C. Castleberry, Alabama Power Company
1977-1978	W. E. Caesar, Union Electric Company
1979-1980	G. R. Harrington, Philadelphia Electric Company
1981	A. L. Stebar, Appalachian Power Company



G. Fred Murphy, Appalachian Power Company EUFMC President 1965–1966



Joseph A. Dodge Potomac Electric Power Company EUFMC President 1954-1956

R. O. Rosenmeier, Public Service

Electric & Gas Company

1982-1985

J. R. Archer, Tampa Electric Company 1986-1987 H.A. Hanson, Georgia Power Company 1988-1989 1990 C.W. Paugh, New York State Electric & Gas V. B. Burwell, Duke Power Company 1991-1992 1993-1994 G. J. Harter, Monongahela Power Company 1995-1996 W. G. Doggett, Kentucky Utilities Company P. R. Allums, Alabama Power Company 1997-1998 R. J. Kester, South Carolina Electric & Gas 1999 2000-2001 H. E. Hughes, Jr., TXU Business Services F. J. Wooldridge, Progress Energy-Florida 2002-2003 K. A. Dinan, 2004 American Electric Power 2005-2006 T. A. Horobiowski, Avista Corporation 2007-2008 R.M. Mento, The United Illuminating Co. W. C. Keller, PPL 2009-2010 George Survant, 2011-2102 Florida Power & Light 2013-present Gerald Owens, Oncor Electric Delivery FUFMO 1953-2013 EUFMC · 7 EUFMC quickly became a must attend event and invitations were sought after by fleet managers and manufacturers alike. To attend the conference in its early years, utility and supplier representatives had to be invited.

The tradition of ensuring a high quality group of attendees at EUFMC continued as the conference grew from a local and regional event into one that is national and international in scope. Today, vendors are still invited to attend the conference. Fleet managers from investor-owned electric utilities are joined by their peers from electric cooperatives, and electrical contractors.



"I have been attending EUFMC for 58 years. The conference has always been about attaining knowledge from fellow attendees that you could not get anywhere else. Vendors and utility representatives come here with knowledge of products and what works in their operations. I don't think there is another conference in the country where the contacts and knowledge gained by utility people and vendors can be surpassed."

Lenny Fernandez Utility Sales Manager Reading Truck Body



"Some things never change and that's a good thing about EUFMC. At the conference, fleet managers were concerned about how to save maintenance costs, and we were very interested in new technologies, such as electric, natural gas and light-duty diesel trucks. EUFMC has always been a great conference where we could learn about fleet ideas and make more effective decisions."

Ven Burwell Retired Fleet Manager, Duke Power EUFMC President 1991-1992



EUFMC has always been organized by utility fleet representatives for utility fleet representatives. The Board of Directors consists mainly of utility fleet managers, all volunteers who devote time to the conference with the support of their companies.

Decade-by-decade EUFMC has served the changing needs of utility fleets and addressed the continuing advent of new technologies. Conference programs listing topics of discussions across the years tell the story:

Review of Hydraulic Derrick and Digger Combinations
Winches-Power Take Offs
Aerial Devices
Portable Electric Generating Equipment
Service Trucks
Medium-Duty Line Trucks
Heavy-Duty Line Trucks
Truck Bodies

Trucks
Truck and Trailer Brake Systems on Utility Vehicles
Passenger Cars

New Aspects of DOT and OSHA that Pertain to Utility Vehicles New Developments in Battery Operated Devices for Aerial Baskets Radio Controls for Aerial Baskets and Derricks Survey Results—Operating Costs for Regular and Specialized Equipment





Alternate Fuels
Passenger Cars and Light-Duty Trucks
Front Wheel Drive Vans
Heavy-Duty and Medium-Duty Trucks
Digger Derrick and Aerial Device Rotation Systems
Hydraulic Electric Overload Protection
Material Handling Man Lifts
Design, Manufacture & Testing of Fiberglass Structures
Automated Fuel Control Systems
Vehicle Utilization
Allocation of Vehicle Costs to Users
Vehicle Acquisition

The Challenge of Change

Team Building

Fleet Benchmarking

Vehicle Disposition

ANSI Hydraulic Digger Derrick Standard

Hurricane Restoration

Government Regulations, Bridges, Fuel Storage and Air Conditioning

Maintenance

An ADA Action Plan for Fleet Managers

Clean Air—Electric & Alternate Fuel Vehicles

Bucket Truck Boom Ratings and Capacities

Managing Environmental Compliance
without Sacrificing Your Bottom Line

The World of Fuels Futures: Risk Management Through Hedging Activities

Federal Excise Tax Update

Maximize Your Warranty Recovery Dollars

Federal Legislative/Regulatory Issues

Navigating Through Change; Meeting the Challenges of Workplace Restructuring

International Standards for Equipment

AFV Technology Update: HD Hybrid Electric Vehicles

Power Distribution and Control for Electric Utility Vehicles

Multiplex Electrical Technology: Delivering Greater Functionality with Less Complexity

The Next Generation of Fleet Management Software

After 60 years of educating fleet professionals, EUFMC continues to offer timely and relevant presentations by industry experts, manufacturers and fleets. In recent years and in 2013, the conference program has covered the latest vehicle, equipment and shop technologies, and regulatory, operations, purchasing and specification, inspection and maintenance, and other fleet management topics.

#### Presentation topics at recent conferences have included:

Life Cycle Cost Models
Best Practices in Preventive Maintenance
Diesel Engines—Current and Future
Shop Safety and Technology
Fuel Management
Fleet Metrics





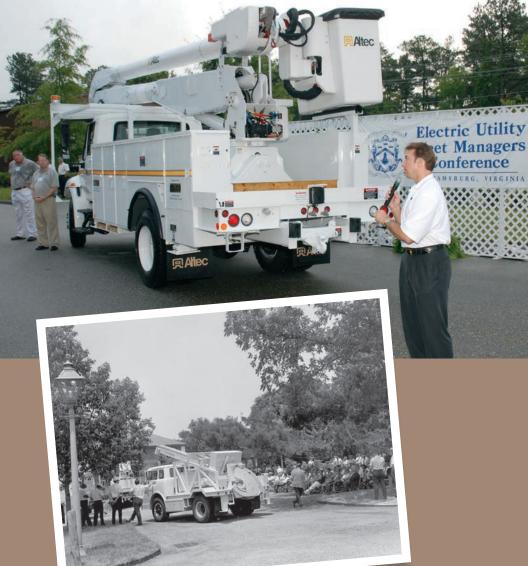
"As a fleet manager on the west coast, I regularly read about the invitation-only fleet managers conference held in Williamsburg each year. After ten years as a fleet manager, I received an invitation to attend and was thrilled as could be. All the larger and more innovative utilities seemed to be in attendance each year and I was excited to finally meet some of the movers and shakers who were often highlighted in the trade journals. The attendance, organization and cutting edge presentations and activities were everything I had anticipated."

Ted Horobiowski Retired Fleet Manager, Avista Utilities EUFMC President 2005-2006



The first EUFMC meetings were small by today's standards. Just one room was needed for meetings and meals. On Sunday evening, manufacturers often held private dinners for customers at one of Colonial Williamsburg's restored taverns, and then hosted hospitality events in their rooms at the Lodge.





Over the years, EUFMC has grown. In 1961, 28 fleet managers and about 25 suppliers attended. By the early 1970s, attendance had expanded to include roughly 35 to 40 fleets and an equal number of suppliers. In the 1990's, attendance figures showed about 60 fleets and the same number of suppliers were on hand. Today, EUFMC hosts 100 fleets managers and over 250 representatives from more than 95 manufacturers and service providers.

Traditionally, EUFMC has been the time and place for manufacturers to showcase new products and services for electric utility fleets. As vendor support for the conference grew so did the venues it used.

The original equipment demonstration on the lawn of the Williamsburg Lodge moved to a parking area that is now the site of Tazewell Hall. Other locations included the parking lots of the Golden Horseshoe golf course and the Bruton Heights School, as well as the Colonial Williamsburg Visitors Center parking area. At one point in time, the annual drive-through demonstration took place alongside the Williamsburg Lodge on South England Street.



"About 45 years ago when I first started attending EUFMC the event was less organized, and of course it was much smaller. There were also special needs to be met. For example, we had to use ramps to get equipment over curbs safely, and in front of the golf course we often removed and replanted shrubs, and even trimmed trees so aerials could be put in the air."

Bill Caulkins Vice President Sherman & Reilly



"The quality of the people who attend EUFMC has always been great, and that includes the way the conference involves spouses. Having your family there made it more like a working vacation, and that was enjoyable. It has also led to many personal relationships with people who are our friends to this day."

Richard Kester Retired Fleet Manager, South Carolina Electric & Gas EUFMC President 1999



"While some of the original manufacturers at EUFMC are no longer in business, there has always been an effort by suppliers to bring engineers to the show, people who can talk to fleets, listen to their suggestions and solve problems. That's one reason it was always desirable to be invited. It's an original concept that still stands because it's a good one."

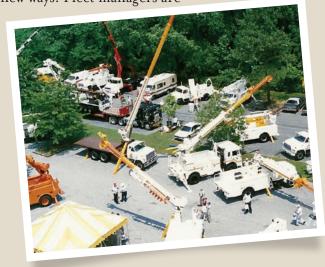
Dick Rosenmeier Retired Fleet Manager, Public Service Electric & Gas Company EUFMC President 1982-1985



Many industry conferences and equipment exhibitions have come and gone over the last 60 years, but the Electric Utility Fleet Manager's Conference has continued and been successful because it has not lost sight of its original mission—to bring together decision makers from both sides of the partnership between fleets and manufacturers.

Today, the economy and industry mergers and acquisitions challenge electric utility fleets in new ways. Fleet managers are

dealing with a wider range of issues, making the role of EUFMC even more valuable.



"EUFMC is a close knit group that accomplishes a lot in a short amount of time. It was always a pleasure to work with other fleet managers. The bottom line is that this was a good organization and it still is."

J.C. Castleberry
Retired Fleet Manager – Alabama Power Company
EUFMC President 1975-76



For many long-time attendees, EUFMC is known as "the Williamsburg Show." After 60 years, the event is well established in the nation's most famous Colonial Capital.

Williamsburg, Virginia was founded in 1699. In 1693, the College of William and Mary was established there as a center of learning. It has also been a place of innovation and at the center of history. Located in Williamsburg is the first hospital in America for the care and treatment of mental illness, and it was there in 1781 that General George Washington assembled the Continental Army for the siege of Yorktown and the winning of American independence. It was also in Williamsburg, in the early part of the 20th Century, that Dr. Goodwin persuaded philanthropist John D. Rockefeller Jr. to finance the restoration of Virginia's colonial capital to its 18th Century grandeur.

Those examples of visionary thinking are what make up the fabric of Colonial Williamsburg. A vision also led the founders of the Electric Utility Fleet Managers Conference to establish an annual tradition that has stood the test time for six decades, and in its own way constitutes a "treasure the value of which will increase with the passing years."





"It's hard to imagine that any group can stick to its founding principles after so long. But this group of industry professionals seems to be endowed with a healthy 1950s work ethic of "an honest day's pay for an honest day worked." Yes it has grown significantly, and the topics of conference discussions have changed with evolving technology and work practices, but the groups' fundamental reason for assembling in the Colonial Capital year after year hasn't. Fleet managers come to Williamsburg to learn and share."

Skip Baker President Baker Equipment



## 60 Years of Educating Fleet Professionals

EUFMC is an annual event with a unique atmosphere and an educational format that allows utility fleet professionals to view the latest fleet products and technology, attend sessions on the most pertinent topics of fleet management, while also providing round table discussions on those topics and encouraging the attendees to network with their industry peers and the manufacturer/vendor community.

The objectives of this non-profit association are dissemination of educational and technical information pertaining to the design, procurement, application, operation and maintenance of equipment used by the Electric Utilities; provision of a forum where Utility Fleet Professionals can exchange information and discuss mutual

problems, and promotion of close cooperation between Manufacturers, Suppliers, Services, and Fleet



### The Electric Utility Fleet Managers Conference 1953-2013

Written by Seth Skydel
EUFMC Press Coordinator

Many retired and active utility fleet members and representatives from EUFMC suppliers contributed their recollections, insights and photos to this history project.

This commemorative report would also not have been possible without the support of the EUFMC Board of Directors.

Ann Brown-Hailey
Director of Administration
Electric Utility Fleet Managers Conference





ELECTRIC UTILITY FLEET MANAGERS CONFERENCE Williamsburg, Virginia